GRAND FALLS

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CONSOLIDATED FINANCIAL STATEMENTS

Year ended December 31, 2024

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Year ended December 31, 2024

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MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The consolidated financial statements in this report are prepared in accordance with Canadian public sector accounting standards, as described in Note 2 to the consolidated financial statements.

The consolidated financial statements and all other information in this annual financial report are the responsibility of management. Management has also ensured consistency between the consolidated financial statements and all other information disclosed in the annual financial report.

To assess certain facts and operations, management has made estimates based on its best judgment of the situation and by taking into account materiality.

Management is responsible for maintaining appropriate internal control and accounting systems that provide reasonable assurance that the Town's policies are adopted, that its operations are carried out in accordance with the appropriate laws and authorizations, that its assets are adequately safeguarded, and that the consolidated financial statements are based on reliable accounting records.

The Town's powers and responsibilities are exercised by the municipal council.

The Town council's responsibilities include overseeing financial reporting and presentation procedures, which includes reviewing the consolidated financial statement and other information contained in this annual financial report.

The independent auditor, Nadeau Picard & Associés, CPA, have audited the consolidated financial statements and presented the following reports.

Éric Gagnon Chief Administrive Officer

Bertrand Beaulieu Mayor

Grand Falls, New Brunswick May 21, 2025



INDEPENDANT AUDITORS' REPORT

To His Worship The Mayor and Members of Council

Opinion

We have audited the consolidated financial statements of Grand Falls (the Municipality), which comprise the consolidated statement of financial position as at December 31, 2024, and the consolidated statements of operation, changes in net debt and cash flow for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Municipality as at December 31, 2024, and the results of its consolidated operation, change in net debt and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Municipality in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matter

Without modifying our opinion, we draw attention to the fact that the Municipality includes in its financial statements certain financial information not required under Canadian public sector accounting standards. This information is prepared according to the form prescribed by the Department of Environment and Local Government of the Province of New Brunswick.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error.

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796, boul. Evérard H. Daigle Blvd. Grand-Sault/Grand Falls NB E3Z 3C8 T : (506) 473-4240 F : (506) 473-9450 25, rue Carrier St. Edmundston NB E3V 4A3 T : (506) 735-1820 F : (506) 735-1821 www.npaca.ca

In preparing the consolidated financial statements, management is responsible for assessing the Municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Municipality's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Municipality to cease to continue as a going concern.

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- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Municipality to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Municipality's audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Nodean Ficard E.Associes, CPA

Nadeau Picard & Associés, CPA Chartered Professional Accountants

Grand Falls, New Brunswick May 21, 2025

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GRAND FALLS

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CONSOLIDATED STATEMENT OF OPERATION

Year ended December 31,

rear ended December 51,	2(2023	
	(Unaudited) Budget (Note 22)	Actual (Note 18)	Actual (Note 18)
REVENUES			
Property tax warrant	\$ 15,761,907	\$ 15,761,907	\$ 13,591,855
Services provided to other governments (note 23)	545,519	638,795	601,624
Sale of services, fines and other fees	1,408,313	1,795,423	1,517,285
Unconditional grant	787,301	787,301	889,738
Other government transfers (note 23)	48,276	662,121	949,054
Water and sewer user fees	2,554,173	2,523,076	2,321,006
Interest	45,150	228,730	242,169
Donations & others	-	33,214	25,880
Gain (loss) on disposal of tangible capital assets		4,123	176,294
	21,150,639	22,434,690	20,314,905
EXPENDITURES (note 23)			
General government services	2,817,579	2,889,826	2,879,327
Protective services	5,695,878	5,119,965	5,491,832
Transportation services	4,424,082	4,263,607	4,223,401
Environmental health services	1,024,326	1,064,386	982,760
Environmental development and tourism services	1,914,703	1,779,057	1,785,075
Recreational and cultural services	3,619,932	3,895,898	3,650,590
Water and sewer	3,383,319	3,356,152	3,404,153
	22,879,819	22,368,891	22,417,138
Annual surplus (deficit)	\$ <u>(1,729,180</u>)	65,799	(2,102,233)
Accumulated surplus, beginning of year,		53,938,508	56,040,741
Accumulated surplus, end of year		\$ <u>54,004,307</u>	\$ <u>53,938,508</u>

GRAND FALLS CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at December 31

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_	2024	2023
FINANCIAL ASSETS Cash Cash - restricted (Note 3)	2,143,690 5,219,155	\$ - 5,267,243
Receivables	5,417,100	5,207,215
General	338,936	335,868
Federal government and its agencies (Note 4)	786,485	1,070,029
Province of New Brunswick (Note 5)	2,124,180	623,717
	10,612,446	7,296,857
LIABILITIES		
Bank overdraft	_	319,788
Bank loans	2,720,751	1,016,005
Payables and accruals	2,366,612	1,495,234
Unearned revenues - Canada Community-Building Fund	2,070,718	1,348,952
Long-term debt (Note 7)	17,809,000	17,101,000
Accrued sick leave (Note 8)	1,273,025	1,273,025
Termination benefits	50,000	140,000
Post employment benefits (Note 9)	139,600	375,000
	26,429,706	23,069,004
NET DEBT	(15,817,260)	(15,772,147)
NON-FINANCIAL ASSETS		
Tangible capital assets (Note 6)	142,198,297	137,750,815
Accumulated amortization	(72,932,829)	(68,491,031)
	69,265,468	69,259,784
Inventory of supplies	464,813	430,965
Prepaid expenses	91,286	19,906
	69,821,567	69,710,655
ACCUMULATED SURPLUS	54,004,307	\$ 53,938,508

Approved by

Mayor

Treasurer

GRAND FALLS CONSOLIDATED STATEMENT OF CHANGE IN NET DEBT

Year ended December 31

	2024				2023	
	•	udited) Idget		Actual		Actual
Annual surplus	\$ (1	,729,180)	\$	65,799	\$	(2,102,233)
Acquisition of tangible capital assets Proceeds on disposal of tangible capital assets Amortization of tangible capital assets Gain on disposal of tangible capital assets		,450,000) 4,000 ,445,921 <u>(4,000)</u> (4,079)		(4,451,605) 4,123 4,445,921 (4,123) 60,115		(2,138,126) 403,588 4,282,860 (176,294) 269,795
Acquisition of inventories Acquisition of prepaid assets Consumption of inventories Use of prepaid assets		(450,000) (90,000) 430,000 <u>20,000</u> (90,000)		(464,813) (91,286) 430,965 <u>19,906</u> (105,228)		(430,965) (19,906) 388,041 <u>20,034</u> (42,796)
Decrease (increase) in Net Debt		(94,079)		(45,113)		226,999
Net Debt, beginning of the year	_(15	<u>,772,147</u>)		<u>(15,772,147</u>)		<u>(15,999,146</u>)
Net Debt, end of the year	<u>(15</u>	<u>,866,226</u>)	\$	<u>(15,817,260</u>)	\$_	(15,772,147)

GRAND FALLS CONSOLIDATED STATEMENT OF CASH FLOW

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CONSOLIDATED STATEMENT OF CASH FLOW Year ended December 31		2024		2023
(Indirect method)				
Operation transactions				
Annual surplus (Note 18)	\$	65,799	\$	(2,102,233)
Items not affecting cash:				
Gain on disposal of tangible capital assets		(4,123)		(176,294)
Amortization of tangible capital assets		4,445,921		4,282,860
		<u>4,507,597</u>	_	2,004,333
Net changes in non-cash working capital items:				
Receivable - General		(3,068)		(132,371)
Receivable - Federal Government and its agencies		283,544		(24,545)
Receivable - Province of New Brunswick	((1,500,463)		486,439
Payables and accruals		871,378		(2,404,600)
Unearned revenues - Gas Tax Fund		721,766		593,406
Accrued retirement benefits		(90,000)		(90,000)
Post employment benefits payable		(235,400)		33,200
Change in inventory/prepaid expenses		(105,228)	—	(42,797)
	<u> </u>	(57,471)		(1,581,268)
		4,450,126		423,065
Capital transactions				
Acquisition of tangible capital assets	((4,451,605)		(2,138,126)
Proceeds on disposal of tangible capital assets		4,123		403,588
	((<u>4,447,482</u>)	_	(1,734,538)
Financing transactions				
Bank loan		1,704,746		(12,337)
Additional financing		2,204,000		1,073,000
Long-term debt		(<u>1,496,000</u>)		(1,443,000)
		2,412,746		(382,337)
Investing transactions				
Variation in restricted cash	. <u></u>	48,088	_	948,583
Net increase (decrease) in cash and cash equivalents		2,463,478		(745,227)
Cash and bank overdraft, beginning of year		(319,788)		425,439
Cash and bank overdraft, end of year	\$	2,143,690	\$	(319,788)

1. STATUS AND PURPOSE OF THE ORGANIZATION

The Grand Falls Regional Municipality has been created following an amalgamation of Grand Falls, Drummond, St-André, the LSD of Grand Falls and the LSD of Drummond as a municipality under the <u>Local</u> <u>Governance Act</u> on January 1st, 2023. As a municipality, Grand Falls is exempt from income tax under section 149(1)(c) of the <u>Canadian Income Tax Act</u>. The Municipality has the following vision statement, "A bilingual town that has built on its rich history, natural beauty and community spirit to become a full-service and accessible town with an innovative economy and excellent quality of life".

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of the Municipality are the representations of management prepared in accordance with the Canadian generally accepted accounting principles for local governments, as recommended by the Public Sector Accounting Board (PSAB) of CPA Canada.

The focus of Public Sector Accounting Standards' financial statements is on the financial position of the Municipality and the changes thereto. The Consolidated Statement of Financial Position includes all of the assets and liabilities of the Municipality.

The entities included in the financial statements are as follows: Grand Falls Golf Club Inc. Société de développement du centre des affaires Falls & Gorge Commission Les Habitations Sociales de St-André de Madawaska Inc.

Significant aspects of the accounting policies adopted by the Municipality are as follows:

Reporting entity

The consolidated financial statements reflect the assets, liabilities, revenues, expenditures and changes in net debt and cash flows of the reporting entity. The reporting entity is comprised of all organizations and enterprises accountable for the administration of their affairs and resources to the Municipality which are owned or controlled by the Municipality.

Interdepartmental and organizational transactions and balances are eliminated.

Budget

The budgets figures contained in these financial statements were approved by Council on December 13, 2023 and the Minister of Environment and Local Government on December 18, 2023.

Government transfers

Government transfers are accounted for in the financial statements as revenues during the period the activities giving rise to the transfer occurred provided that transfers are authorized, that the eligibility criterias are met and reasonable estimates of the amounts can be made. Transfers received for which expenses have not yet occurred are included in deferred income.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Revenue recognition

- a) Unrestricted revenue is recorded on an accrual basis and is recognized when collection is reasonably assured. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred.
- b) Other revenue is recorded when it is earned.
- c) Grants and donations received from a third party to assist with the construction or purchase of a capital asset owned by the Municipality are recognized as revenue at the fair market value.

Deferred revenuess

Deferred revenues consist of grants, contributions and other amounts received from a third party under legislature, regulations and agreements that can only be used for certain programs, for the completion of particular projects or for the purchase of capital assets. Revenues are recognized in the period in which the related expenses are incurred. Furthermore, all funds from external sources and revenues limited by agreement or legislation are accounted for as deferred revenues until they are utilized for the specified purposes.

Use of estimates

The preparation of the consolidated financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amount of revenues and expenses during the reporting period. These estimates are reviewed periodically, and as adjustments become necessary, they are reported in earnings in the periods in which they become known. Actual results may differ from those estimates.

The main estimates relate to the useful life of tangible capital assets and employee future benefits.

Financial instruments

The Municipality's financial instruments consist of cash, investments, receivables, bank loan, payables and accruals, post employment benefits and long-term debt. The fair value of these financial instruments approximates their carrying values, unless otherwise noted.

The Municipality is exposed to credit risk through accounts receivable. The Municipality minimizes credit risk through ongoing credit management.

The Municipality is also exposed to interest rate risk on its fixed-rate and variable rate financial instruments.

Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances with banks and short term deposits with original maturities of three months or less.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Tangible capital assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost of the tangible capital asset is amortized on a straight line basis over the estimated useful life as follows:

Asset type	<u>Years</u>
Land improvements	20-25 years
Buildings	15-40 years
Vehicles	3-5 years
Machinery and equipment	5-40 years
Heavy equipment	12-15 years
Computer hardware & software & communication equipment	3-5 years
Furniture & fixtures	5 years
Road surface	10 years
Lighting / traffic lights	15 years
Water and wastewater networks	15-60 years
Dams and water structures	10-15 years
Leasehold improvements	Over the term of the lease

Assets under construction are not amortized until the asset is available for productive use.

Impairment

Capital assets subject to amortization are reviewed for impairment whenever events or changes in circumstances indicate that the carrying value of an asset may not be recoverable. Impairment is assessed by comparing the carrying amount of an asset to be held and used with the total of the undiscounted cash flows expected from its use and disposition. If the asset is impaired, the impairment loss to be recognized is measured as the amount by which the carrying amount of the asset exceeds its fair value, generally determined on a discounted cash flow basis. Any impairment results in a write-down of the asset and a charge to operations during the year. An impairment loss is not reversed if the fair value of the related asset subsequently increases.

Segmented information

The Municipality is a diversified municipal unit that provides a wide range of services to its residents. For management reporting purposes, the Municipality's operations and activities are organized and reported by function. This presentation was created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations. Municipal services are provided by departments as follows:

General government services

This department is responsible for the overall governance and financial administration of the Municipality. This includes council functions, general and financial management, legal matters and compliance with legislation as well as civic relations.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Segmented information (continued)

Protective services

This department is responsible for the provision of policing services, fire protection, emergency measures, animal control and other protective measures.

Transportation services

This department is responsible for common services, roads and streets maintenance, street lighting, traffic services, parking and other transportation related functions.

Environmental health services

This department is responsible for the provision of waste collection and disposal.

Environmental development services

This department is responsible for planning and zoning, community development, tourism and other municipal development and promotion services.

Recreation and cultural services

This department is responsible for the maintenance and operation of recreational and cultural facilities, including the swimming pool, arena, parks and playgrounds and other recreational and cultural facilities.

Water and Wastewater Systems

This department is responsible for the provision of water and sewer services including the maintenance and operation of the underground networks, treatment plants, reservoirs and lagoons.

Inventory of supplies

Inventory is valued at the lower of cost and net replacement cost with cost being determined on the first-in, first out basis.

Post Employment Benefits

The Municipality recognizes its obligations under post employment benefit plans and the related costs, net of plan assets. The Municipality has a sick leave benefit as documented in Note 8 and a long-term service award and pension plan as documented in Note 9.

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3.	CASH - RESTRICTED	 2024	 2023
	Capital reserves Operating reserves Canada Community Building Fund Sick days fund CMHC reserve fund	\$ 2,908,718 730,382 769,328 777,406 33,321	\$ 2,916,944 519,930 744,272 1,064,654 21,443
		\$ 5,219,155	\$ 5,267,243
4.	DUE FROM FEDERAL GOVERNMENT AND ITS AGENCIES	 2024	2023
	Canada Revenue Agency (HST refund) Canada Community Building Fund Atlantic Canada Opportunities Agency Infrastructure Canada	\$ 412,552 341,487 32,446	\$ 143,595 893,691 28,593 4,150
		\$ 786,485	\$ 1,070,029
5.	DUE FROM PROVINCE OF NEW BRUNSWICK	 2024	 2023
	Environment and Local Government Regional Development Corporation Transportation and Infrastructure	\$ - 183,880 1,940, <u>300</u>	\$ 298,937 39,922 284,858
		\$ 2,124,180	\$ 623,717

6. SCHEDULE OF TANGIBLE CAPITAL ASSETS

		Land			Machinery and	In Roads and	nfrastructure Treatment	Water and	Assets under	2024	2023
	 Land i	mprovements	Buildings	Vehicles	equipment	streets	facilities	sewer	construction	Total	Total
Cost											
Balance, beginning of year Add:	\$ 6,346,989 \$	5,956,547 \$	38,191,607 \$	7,243,480 \$	12,151,056 \$	18,627,964 \$	12,959,344 \$	36,273,828	\$ -	\$ 137,750,815 \$	136,567,227
Net additions during the year Less:	32,243	75,039	1,182,940	516,806	475,005	1,263,848	-	905,724	-	4,451,605	2,138,126
Disposals during the year	-	-	-	-	(4,123)		-	_	_	(4,123)	(954,538)
Balance, end of year	6,379,232	6,031,586	39,374,547	7,760,286	12,621,938	19,891,812	12,959,344	37,179,552	-	142,198,297	137,750,815
Accumulated Amortization		a (aa (aa	14 200 401	4 702 020	A A C A	10 709 506	5 202 220	20.040.624		68,491,031	64,935,415
Balance, beginning of year Add:	-	2,633,629	16,380,421	4,783,039	7,754,464	10,708,506	5,382,338	20,848,634	-	00,491,031	04,935,415
Add: Amortization during the year	_	315,808	1,006,408	429,550	634,511	983,483	205,838	870,323	-	4,445,921	4,282,860
Less:		515,000	1,000,100	129,000	00 .,0	,,	,			, ,	
Accumulated amortization											
on disposition	-	-	-	-	(4,123)	-	-	-	-	(4,123)	(727,244)
Balance, end of year	-	2,949,437	17,386,829	5,212,589	8,384,852	11,691,989	5,588,176	21,718,957	-	72,932,829	68,491,031
Net book value	\$ 6,379,232 \$	3,082,149 \$	21,987,718 \$	2,547,697 \$	4,237,086 \$	8,199,823 \$	7,371,168 \$	15,460,595	5 -	\$ 69,265,468 \$	69,259,784
Consist of:											
General Fund Assets	\$ 5,540,660 \$	2,957,999 \$	20,829,559 \$	2,534,000 \$	3,194,220 \$	8,199,823 \$	7,371,168 \$	- :	s -	\$ 50,627,429 \$	50,406,789
Water & Sewer Fund Assets	838,572	124,150	1,158,159	13,697	1,042,866	-	-	15,460,595		18,638,039	18,852,995
	\$ 6,379,232 \$	3,082,149 \$	21,987,718 \$	2,547,697 \$	4,237,086 \$	8,199,823 \$	7,371,168 \$	15,460,595	<u> </u>	\$ 69,265,468 \$	69,259,784

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LONG-TERM DEBT	 2024	 2023
New Brunswick Municipal Financing Corporation		
Debentures:		
Debentures.		
Repaid during the year	\$ -	\$ 38,00
BO-15 1.45% - 2.9%, due 2026, OIC #06-21	30,000	44,00
BO-14 1.45% -2.9%, due 2026, OIC #05-61 and 05-89	30,000	44,00
BP-14 1.2% - 2.95%, due 2026, OIC #15-21	25,000	37,00
CA-37 0.855% - 1.786%, due 2026, OIC #01-25	30,000	45,00
BP-28 1.2% - 2.95%, due 2026, OIC #15-4	41,000	61,00
BT-13 2.1% - 3.45%, due 2028, OIC #15-56, #17-18 and #17-25	183,000	225,00
BU-14 2.55% - 3.4%, due 2028, OIC #15-56 and # 18-20	122,000	150,00
BW-21 1.95% - 2.45%, due 2029, OIC #09-47, #09-81, #18-20,	,	,
#18-68 and #19-43	558,000	688,00
BW-22 1.95% - 2.45%, due 2029, OIC #09-19 and #09-41	254,000	302,00
BV-13 2% - 2.85%, due 2029, OIC #08-76, #08-77 and #15-56	493,000	584,00
BW-55 1.95% - 2.45%, due 2029, OIC #19-19	66,000	78,00
BY-19 0.5% - 1.8%, due 2030, OIC #19-43	181,000	210,00
CA-17 0.855% - 2.378%, due 2031, OIC #09-41	126,000	143,00
BO-38 1.45% - 3.5%, due 2031, OIC #15-55	75,000	84,00
BZ-30 0.3% - 2.3%, due 2031, OIC #09-134	131,000	149,00
BH-20 1.35% - 3.8%, due 2032, OIC #09-47, #10-17, #11-15	,	,
and #12-12	76,000	84,00
BR-14 1.65% - 3.2%, due 2032, OIC #15-56 and #17-18	839,000	970,00
BQ-13 1.2% - 3.3%, due 2032, OIC #15-56	56,000	62,00
BI-18 1.35% - 4%, due 2033, OIC #01-79 and #09-41	138,000	151,00
BJ-15 1.25% - 4.4%, due 2033, OIC #11-115	451,000	492,00
BL-20 1.2% - 3.7%, due 2034, OIC #01-79, #03-64, #03-83 and #04-26	405,000	463,00
CF-4 4.835% - 4.506%, due 2034, OIC #23-48	379,000	-
CG-13 3.360% - 3.962%, due 2034, OIC #23-48, #24-20 and #24-31	775,000	-
BM-12 0.95% - 3.5%, due 2035, OIC #01-79 and #04-26	566,000	637,00
BN-13 1.05% - 3.9%, due 2035, OIC #04-26, #05-25, #05-61, #14-34,	,	,
#14-40, #14-41 and #15-21	147,000	212,00
BN-14 1.05% - 3.9%, due 2035, OIC #04-26 and #05-25	268,000	288,00
BM-47 0.95% - 3.5%, due 2035, OIC #04-24 and #12-35	754,000	800,00
BN-34 1.05% - 3.9%, due 2035, OIC #12-35 and #12-70	838,000	878,00
BP-15 1.2% - 3.8%, due 2036, OIC #06-25	71,000	76,00
BZ-15 0.3% - 2.7%, due 2036, OIC #18-68	130,000	140,00
BZ-42 0.3% - 2.7%, due 2036, OIC #21-06	176,000	189,00
CC-19 3.953% - 4.709%, due 2037, OIC #22-43	359,000	380,00
BY-20 0.5% - 2.6%, due 2040, OIC #09-41	266,000	280,00
CA-16 0.855% - 2.961%, due 2041, OIC #19-69 and 21-23	1,044,000	1,167,00
BZ-29 0.3% - 2.95%, due 2041, OIC #20-24	174,000	183,00
Balance to carry forward	 10,257,000	 10,334,00

LONG-TERM DEBT (continued)	 2024	 2023
Balance carried forward	10,257,000	10,334,000
CB-9 3.005% - 4.462%, due 2042, OIC #18-68, #19-69 and #21-23	2,197,000	2,308,000
CC-12 3.953% - 4.848%, due 2042, OIC #19-69 and #21-39	3,267,000	3,386,000
CD-9 4.048% - 5.115%, due 2043, OIC #21-39	1,038,000	1,073,000
CG-14 3.360% - 4.463%, due 2044, OIC #23-71 and #24-20	 1,050,000	
	\$ 17,809,000	\$ 17,101,000

Approval of the Municipal Capital Borrowing Board has been obtained for the long-term debt.

Principal repayments required during the next five years are as follows:

	Repayments
2025	\$1,629,000
2026	\$1,561,000
2027	\$1,524,000
2028	\$1,470,000
2029	\$1,434,000

8. ACCRUED SICK LEAVE

The Municipality provides sick leave that accumulates at a rate of 1.25 days per month. All employees can accumulate a maximum of 250 days. An employee can take a leave with pay for an amount of time equal to the accumulated sick leave. Upon termination or retirement, employees hired since the signing of the most recent employment contract receive an amount equal to 50% of the number of unused sick days accumulated at the then current rate of pay. Employees hired before the signing of the contract receive an amount equal to 100% of the number of unused sick days accumulated at the then current rate of pay. We have assumed the 50% benefit multiple is effective for hires after May 12, 2017 for police officers and December 19, 2017 for all other employees.

An actuarial valuation was performed in 2019 on the 57 employee plan in accordance with Public Sector Accounting Standards 3255. The actuarial method used was the Projected Unit Credit pro-rated on service to the date of retirement. The valuation was based on a number of assumptions about future events, such as interest rates, wage and salary increases and employee turnover and retirement. The assumptions use reflect the Municipality's best estimates.

8. ACCRUED SICK LEAVE (continued)

The following summarizes the major assumptions in the valuation:

- annual salary increases range for 2% to 3.25% for employees;
- the discount rate used to determine the accrued benefit obligation is 2.69%;
- Net proportion of sick leave utilized is 50% per employee per year;
- retirement age range from 60 to 65; and
- estimated net excess utilization of rate of sick leave varies with age.

The sick leave is a unfunded benefit. The municipality has restricted fund of \$711,888 on December 31, 2024 and \$857,473 on December 31, 2023 for the accrued sick leave.

9. POST EMPLOYMENT BENEFITS PAYABLE

Pension Obligation

Defined benefit pension plan

The Municipality sponsors a contributory defined pension plan for substantially all of its employees. The New Brunswick Municipal Employees Pension Plan (NBMEPP) provides employees of participating municipalities with a defined benefit pension arrangement. These defined pension benefit arrangements are governed by the New Brunswick Pension Benefits Act and the Income Tax Act. The average age of the 57 active employees covered by the plan is 45.8.

Employees make contributions using rates that vary by earnings level and employment category, with an overall average contribution rate of approximately 8.00%. The Municipality matches the amounts contributed by its employees. Total benefit payments to retirees during the year was approximately \$400,900 (2023 - \$387,300).

Pensions fund assets are invested in Short Term Securities, Bonds Canadian Equities and Foreign Equities.

Actuarial valuations for funding purposes are performed either annually or triennially depending on the financial position of the NBMEPP (currently annually). In turn, the actuarial valuations for accounting purposes are based on these figures (with adjustments). The most recent actuarial valuation was prepared as at December 31, 2022.

The actuarial valuation for accounting purposes was based on a number of assumptions about future events, such as inflation rates, interest rates, wage and salary increases and employee turnover and mortality. The assumptions used reflect the Municipality's best estimates.

9. **POST EMPLOYMENT BENEFITS PAYABLE (continued)**

The following summarizes the major assumptions in the valuation:

- the expected inflation rate is 2.10% per annum; •
- the discount rate used to determine the accrued benefit obligation is 5.7% per annum;
- the expected rate of return is 5.7% per annum;
- retirement age varies by age and employment category;
- estimated average remaining service life is 14.0 years. •

Combined employer and employee contributions during the year were \$824,000 (2023 - \$680,600).

In addition to determining the position of the NB MEPP as it relates to Grand Falls as at December 31, 2023 and December 31, 2024, NB MEPP's actuary performed an extrapolation of the December 31, 2023 accounting valuation to determine the estimated position as at December 31, 2024. The extrapolation assumes assumptions used as at December 31, 2024 remain unchanged from December 31, 2023. The extrapolation also assumes assets return 6.05% net of all fees and expenses. If experience is different than assumed, amounts will be ajusted to reflect actual experience. Results of the extrapolation are as follows:

	As at	As at
Accrued Benefit Liability/(Asset)	December 31, 2024	December 31, 2023
Accrued benefit liability/(asset) at beginning of period	\$ 375,000	\$ 341,800
Pension expense for the year	299,700	405,600
Less employer contributions	(412,000)	(340,300)
Adjustment to prior year liability	(123,100)	(32,100)
Accrued benefit liability/(asset) at end of period	\$ <u>139,600</u>	\$ <u>375,000</u>

In summary, the Accrued Benefit Liability as it relates to Grand Falls is estimated to be \$139,600 as at December 31, 2024. This compares to \$375,000 as at December 31, 2023. This amounts is included in the Post Employment Benefits Payable on the Consolidated Statement of Financial Position.

The financial position as it relates to the estimated Accrued Benefit Liability is shown as follows and illustrates the unamortized amounts being recognized in Pension Expense over time:

	As at	As at
Reconciliation of Funded Status at End of Period	December 31, 2024	December 31, 2023
Accrued benefit obligation	\$ 14,687,500	\$ 14,001,800
Plan assets	13,595,700	12,195,300
Plan deficit/(surplus)	1,091,800	1,806,500
Unamortized experience gains/(losses)	952,200	1,431,500
Accrued benefit liability/(asset) at end of period	\$ <u>139,600</u>	\$375,000

9. POST EMPLOYMENT BENEFITS PAYABLE (continued)

The following illustrates the reconciliation of the estimated Accrued Benefit Obligation from the beginning of period to the end of period:

	As at	As at
Reconciliation of Accrued Benefit Obligation	December 31, 2024	December 31, 2023
Accrued benefit obligation at beginning of period	\$ 14,001,800	\$ 14,133,700
Adjustment to prior year estimate	(315,400)	(1,078,400)
Current service cost	568,900	526,600
Benefit payments	(400,900)	(387,300)
Interest for period	833,100	807,200
Accrued benefit obligation at end of period	\$ <u>14,687,500</u>	\$ <u>14,001,800</u>

The following illustrates the reconciliation of the estimated Plan assets from the beginning of the period to the end of the period:

	As at	As at
Reconciliation of Plan Assets	December 31, 2024	December 31, 2023
Plan assets at beginning of period	\$ 12,195,300	\$ 13,475,400
Adjustment to prior year estimate	213,800	(2,271,500)
Employer contributions	412,000	340,300
Employee contributions	412,000	340,300
Benefit payments	(400,900)	(387,300)
Return on plan assets during period	763,500	698,100
Plan assets at end of period	\$ <u>13,595,700</u>	\$ <u>12,195,300</u>

Total estimated expenses related to pensions include the following components:

Pension Expense	December 31, 2024	December 31, 2023			
Employer current service cost	\$ 156,900	\$	186,300		
Interest on accrued benefit obligation	833,100		807,200		
Expected return on assets	(763,500)		(698,100)		
Experience loss/(gain)	73,200		110,200		
Pension expense	\$ <u>299,700</u>	\$	405,600		

The pension expense is included in the statements of operations.

10. CONTINGENCIES

In the normal course of operations, the Municipality becomes involved in various claims and legal proceedings. While the final outcome with respect to claims and legal proceedings pending at December 31, 2024 cannot be predicted with certainty, it is the opinion of management and council that resolution of these matters will not have a material adverse effect as the Municipality maintains insurance coverage in amounts considered appropriate.

11. COMMITMENTS

The Municipality has equipment lease commitments. The balance of the commitments including taxes is payable over the next 5 years as follows:

2025 - \$262,978 2026 - \$252,987 2027 - \$138,939 2028 - \$86,026 2029 - \$17,561

12. SHORT-TERM BORROWINGS COMPLIANCE

Interim borrowing for capital

The Municipality has arranged a revolving operating facility bearing interest at prime rate for the Water and Sewer capital fund and the General capital fund. The facility is used to provide interim financing for capital expenditures.

The Municipality has ministerial authority for borrowing as follows:

	Interim financing	Long-term financing
Water and Sewer Capital Fund, M.O.# 19-0075	\$ -	\$ 427,000
Water and Sewer Capital Fund, M.O. #20-0035	\$-	\$ 100,000
Water and Sewer Capital Fund, M.O. #24-0020	\$-	\$ 630,000
Water and Sewer Capital Fund, M.O. #24-0031	\$-	\$ 200,000
General Capital Fund, M.O. #18-0068	\$ -	\$ 450,000
General Capital Fund, M.O. #20-0024	\$-	\$ 100,000
General Capital Fund, M.O. #21-0023	\$ 4,788,000	\$ 2,000
General Capital Fund, M.O. #21-0039	\$ -	\$ 300,000
General Capital Fund, M.O. #23-0048	\$ -	\$ 548,000
General Capital Fund, M.O. #24-0020	\$-	\$ 2,526,000
General Capital Fund, M.O. #24-0031	\$ -	\$ 100,000

Operating borrowing

As prescribed in the <u>Municipalities Act</u>, borrowing to finance General Fund operations is limited to 4% of the Municipality's operating budget. Borrowing to finance Utility Fund operations is limited to 50% of the operating budget for the year. In 2024, the Municipality has complied with these restrictions.

Inter-fund borrowing

The Municipal Financial Reporting Manual requires that short-term inter-fund borrowings be repaid in next the year unless the borrowing is for a capital project. The municipality is in compliance with the requirements.

13. WATER AND SEWER FUND SURPLUS/DEFICIT

The <u>Municipalities Act</u> requires Water and Sewer Fund surplus/deficit amounts to be absorbed into one or more of four Operating Budgets commencing with the second next ensuing year; the balance of the surplus at the end of the year consists of:

	 2024	 2023
2024 surplus	\$ 29,353	\$ -
2023 surplus	11,799	11,799
2022 surplus	 	 14,683
-	\$ 41,152	\$ 26,482

14. WATER COST TRANSFER

The Municipality's water cost transfer for fire protection is within the maximum allowable by Regulation 81-195 under the <u>Municipalities Act</u> based upon the applicable percentage of water system expenditures for the population.

15. REGULATORY REPORTING

The Department of Local Government of New Brunswick has requested some disclosures in addition to Canadian Public Sector Accounting Standards for monitoring purposes. The Town has provided these disclosure requirements in the consolidated financial statements provided to the Department of Local Government of New Brunswick.

According to the Local Governance Act section 84(1), municipalities need to provide, by by-law, for the annual bonding of its officers and employees. The Town is in compliance with this regulation.

16. GENERAL CAPITAL FUND

In 2024, the municipality received a debenture CG13-2024 of the amount of \$775,000. However, an amount of \$190,000 for the recreation and cultural services was not used. The municipality will use these funds in 2025.

In 2024, the municipality received a debenture CG14-2024 of the amount of \$1,050,000. However, an amount of \$150,000 for the environmental health services (Utility) was not used. The municipality will use these funds in 2025.

17. COMPARATIVE FIGURES

Certain figures for 2023 have been reclassified to conform to the presentation adopted in 2024.

18. SCHEDULE OF SEGMENT DISCLOSURE

	Gen	eral	Protective	Transportation	Environmental health	Environmental development and tourism	Recreation and culture	Water and sewer	2024 Consolidated	2023 Consolidated
Revenues Property tax warrant *	\$ 2.	,174,760 \$	5,776,991 \$	3,192,953 \$	962,995 :	\$ 1,454,349 \$	2,199,859 \$	- 1	5 15,761,907 S	\$ 13,591,855
Services provided to other governments		396,376	114,995	127,424	-	-	-	~	638,795	601,624
Sale of service, fines and other fees		113,704	14,702	-	-	620,020	1,046,997	-	1,795,423	1,517,285
Unconditional grant *		108,629	288,558	159,487	48,101	72,644	109,882	-	787,301	889,738
Other government transfers		109,633	26,604	125,796	-	8,310	369,568	22,210	662,121	949,054 2,321,006
Water and sewer user fees		-	-	-	-	- (577)	-	2,523,076 118,385	2,523,076 228,730	2,321,008
Interest Donations and others		110,922 7,380	- 20,105	-	-	(377)	5,729	-	33,214	25,880
Gain on disposal of capital assets		-	-	-	_	-	4,123	-	4,123	176,294
	3,	.021,404	6,241,955	3,605,660	1,011,096	2,154,746	3,732,035	2,663,671	22,434,690	20,314,905
Expenditures										
Salaries and benefits Goods and services Amortization Interest	1,	349,752 310,147 223,184 6,743	2,687,801 1,691,823 455,732 284,609	1,046,879 1,626,930 1,468,715 121,083	1,027,208 33,651 3,527	888,282 709,222 136,297 45,256	1,373,169 1,471,579 962,928 88,222	723,459 1,285,199 1,165,414 182,080	8,069,342 9,122,108 4,445,921 731,520	7,869,301 9,532,375 4,282,860 732,602
	2,	889,826	5,119,965	4,263,607	1,064,386	1,779,057	3,895,898	3,356,152	22,368,891	22,417,138
Surplus (deficit) for the year	<u>\$</u>	131,578 \$	1,121,990 9	657,947)\$	(53,290)	\$ 375,689 \$	(163,863)\$	(692,481)	65,799 5	\$ (2,102,233)

* The property tax warrant and the unconditional grant have been reported on the basis of the budgeted expenses for segment disclosure.

19. RECONCILIATION OF ANNUAL SURPLUS (DEFICIT)

	General Operating Fund	General Capital Fund	Water & Sewer Operating Fund	Water & Sewer Capital Fund	General Operating Reserve Fund	General Capital Reserve Fund	Water & Sewer Operating Reserve Fund F	Water & Sewer Capital Reserve Fund	Total
2024 annual surplus	\$ 3,475,032	\$ (2,875,640)\$	384,711 \$	(1,028,494)	\$ 13,302 \$	19,791 \$	\$ 2,150 \$	74,947 \$	65,799
Adjustments to annual surplus for									
funding requirements									
Second previous year's surplus	198,165	-	14,683	-	-	-	-	-	212,848
Transfers between funds									
Transfer to (from) water & sewer operating fund to the									
water capital fund	-	-	(39,336)	39,336	-	-	-	-	-
water & sewer capital reserve fund	-	-	(118,500)	-	-	-	-	118,500	-
water & sewer operating reserve fund	-	-	(10,000)	-	-	-	10,000	-	-
Transfer to (from) general operating fund to the									
general operating reserve fund	(200,000)	-	-	-	200,000	-	-	-	-
general capital fund	(1,317,238)	1,317,238	-	-	-	-	-	-	-
general capital reserve fund	(580,000)	-	-	-	-	580,000	-	-	-
water & sewer operating fund	(190,000)	-	190,000	-	-	-	-	-	-
Long-term debt principal repayment	(1,132,000)	1,132,000	(364,000)	364,000	-	-	-	-	-
Proceeds from disposal of tangible capital assets	4,123	(4,123)	-	-	-	-	-	-	-
Loss (gain) on disposal of tangible capital assets	(4,123)	4,123	-	-	-	-	-	-	-
Amortization expense	-	3,280,507	-	1,165,414	-	-	-	-	4,445,921
Reduction in amount recorded under PSA for defined									(005 400)
benefit liability	(303,757)	-	(21,643)	-	-	-	-	-	(325,400)
Amount of funding for vested employee									1 4 5 5 0 0
benefit liability	152,145	-	(6,562)	-	-	-	-	-	145,583
Adjustment to the surplus for control entities	(11,878)		-	-	-		-	-	(11,878)
Total adjustments to 2024 annual surplus (deficit)	(3,384,563)	5,729,745	(355,358)	1,568,750	200,000	580,000	10,000	118,500	4,467,074
2024 annual funds surplus	\$ 90,469 \$	5 2,854,105 \$	29,353 \$	540,256	\$ 213,302 \$	599,791 \$	5 12,150 \$	193,447 \$	4,532,873

20. STATEMENT OF RESERVES

	General Dperating Reserve	General Capital Reserve	 ater & Sewer Operating Reserve	W	ater & Sewer Capital Reserve	 2024 Total	 2023 Total
<u>Assets</u> Cash Receivable from Sick Reserve Fund	\$ 647,261	\$ 672,082 85,093	\$ 83,121	\$	2,236,635	\$ 3,639,099 85,093	\$ 3,436,874
<u>Liabilities</u> Payable to Operating Fund	647,261 	-	 83,121		2,236,635	3,724,192	3,436,874 731,372
Accumulated Surplus	\$ 647,261	\$ 757,175	\$ 83,121	\$	2,236,635	\$ 3,724,192	\$ 2,705,502
<u>Revenues</u> Other revenues Transfers from Water & Sewer Operating Fund Transfers from General Operating Fund Interest	\$ 350 200,000 12,952	\$ - 580,000 19,791	\$ - 10,000 - 2,150	\$	- 118,500 - 74,947	\$ 350 128,500 780,000 109,840	\$ - 39,652 - 139,440
	213,302	 599,791	12,150		193,447	1,018,690	 179,092
<u>Expenditures</u> Transfers to Water Operating Fund Transfers to General Operating Fund		 - 	 - -		-	 	 81,000 775,117 856,117
Annual surplus (deficit)	\$ 213,302	\$ 599,791	\$ 12,150	\$	193,447	\$ 1,018,690	\$ (677,025)

20. STATEMENT OF RESERVES (Continued)

Council Resolutions regarding transfers to and from reserves;

Moved by Claudette Goguen Kavanaugh, seconded by Danny Soucy, that the amount of \$580,000 be transferred from the general operating fund to the general capital reserve fund.

Moved by Claudette Goguen Kavanaugh, seconded by Danny Soucy, that the amount of \$200,000 be transferred from the general operating fund to the general operating reserve fund.

Moved by France Roussel, seconded by Sébastien Michaud, that an amount of \$115,000 be transferred from the water and sewer operating fund to the water and sewer capital reserve fund.

Moved by France Roussel, seconded by Sébastien Michaud, that an amount of \$10,000 be transferred from the water and sewer operating fund to the water and sewer operating reserve fund.

Moved by France Roussel, seconded by Sébastien Michaud, that an amount of \$3,500 be transferred from the water and sewer operating fund to the water and sewer capital reserve fund for the wastewater treatment plant.

I hereby certify that the above are true and exact copies of resolutions adopted at a public meeting of Council on December 18, 2024.

Eric Gagnon Chief Administrative Officer Town of Grand Falls

104 26, 2025

21. STATEMENT OF CONTROLLED ENTITIES OPERATIONS

	Grand Falls Golf Club Inc	Deve	al Business Hopment rp. Inc.	Falls & Gorge Commission	es Habitations Sociales de St-André Inc	2024 Total	 2023 Total
Assets Liabilities	\$ 688,326 1,648,048	\$	208,362	\$ 68,923 2,850,047	\$ 228,009 14,205	\$ 1,193,620 4,512,300	\$ 1,146,623 4,443,776
Accumulated Surplus (Deficit)	 (959,722)	\$	208,362	\$ (2,781,124)	\$ 213,804	\$ (3,318,680)	\$ (3,297,153)
Revenues Expenditures	 623,923 596,292	\$	60,042 40,306	\$ 560,382 631,832	\$ 31,473 28,917	\$ 1,275,820 1,297,347	\$ 1,003,160 1,301,946
Surplus (Deficit)	\$ 27,631	\$	19,736	\$ (71,450)	\$ 2,556	\$ (21,527)	\$ (298,786)

The above noted entities are included in the consolidated financial statements.

22. OPERATING BUDGET TO PSA BUDGET

	 Operating Budget General	Operating Budget Water & Sewer	Amortization TCA	Transfers	Total
Revenues					
Property tax warrant	\$ 15,761,907 \$	\$ - \$	- \$	- \$	15,761,907
Services provided to other governments	545,519	-	-	-	545,519
Sales of services, fines and other fees	1,408,313	-	-	-	1,408,313
Unconditional grant	787,301	-	-	-	787,301
Other government transfers	48,276	-	-	-	48,276
Other transfers	-	-	-	-	-
Water and sewer user fees	-	2,724,153	-	(169,980)	2,554,173
Interest	35,650	9,500	-	-	45,150
Gain on disposal of capital assets	-	-	-	-	-
Surplus of second previous year	 198,159	14,683	-	(212,842)	-
	 18,785,125	2,748,336	-	(382,822)	21,150,639
Expenditures					
General government services	2,587,953	-	223,184	6,442	2,817,579
Protective services	5,114,363	-	455,732	125,783	5,695,878
Transportation services	2,746,767	-	1,468,715	208,600	4,424,082
Environmental health services	987,455	-	33,651	3,220	1,024,326
Environmental development and tourism services	1,747,528	-	136,297	30,878	1,914,703
Recreational cultural services	2,561,682	-	962,928	95,322	3,619,932
Fiscal services					
Long-term debt repayments	1,161,400	364,000	-	(1,525,400)	-
Interest	640,225	248,821	-	(889,046)	-
Transfer from the General Operating Fund to the					
General Capital Fund	897,664	-	-	(897,664)	-
General Capital Reserve Fund	175,000	-	-	(175,000)	-
General Operating Reserve Fund	165,088	-	-	(165,088)	-
Transfer from the Water and Sewer Operating Fund					
to the Water and Sewer Capital Fund	-	56,000	-	(56,000)	-
to the Water and Sewer Operating Reserve Fund	-	20,000	-	(20,000)	-
to the Water and Sewer Capital Reserve Fund	-	90,431	-	(90,431)	-
Water and Sewer services	 -	1,969,084	1,165,414	248,821	3,383,319
	 18,785,125	2,748,336	4,445,921	(3,099,563)	22,879,819
Deficit	\$ - 5	\$ - \$	(4,445,921)\$	2,716,741 \$	(1,729,180)

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23. <u>REVENUES AND EXPENDITURES SUPPORT</u>

		20)24		2023		
	(Unaudited) Budget		Actual	 Actual		
Revenues							
Services to other Governments							
Fire	\$	61,486	\$	63,408	\$ 84,157		
Transportation		120,417		127,424	120,574		
Police		-		51,587	-		
Rentals		363,616		396,376	 396,893		
Total - Services to other Governments	<u>\$</u>	545,519	\$	638,795	\$ 601,624		
Other government transfers							
Atlantic Canada Opportunities Agency	\$	-	\$	153,974	\$ 12,745		
Environment and Local Government		-		79,512	476,551		
Regional Development Corporation		-		209,756	39,922		
Canada Community Building Fund		-		-	299,604		
Transportation and Infrastructure		-		125,796	66,606		
Association Francophone des Municipalités							
du Nouveau-Brunswick		-		33,991	-		
Justice and Public Safety		-		26,604	-		
Other project		-		1,305	5,601		
Employment projects		48,276		31,183	48,025		
Total - Other government transfers	\$	48,276	\$	662,121	\$ 949,054		
Expenditures							
General government services							
Legislative							
Mayor	\$	59,010	\$	59,061	\$ 56,375		
Councilors		217,487	•	218,456	209,140		
Other	<u></u>	80,000		50,583	50,399		
		356,497		328,100	 315,914		
Administrative							
Manager		234,295		173,844	165,301		
Clerk		382,605		361,081	449,157		
Accounting		372,195		512,939	439,679		
Office building		460,415		450,263	492,769		
Professional fees		110,750		257,652	129,371		
Grants		104,314		74,397	64,999		
Other		63,500		28,976	 80,824		
		1,728,074		1,859,152	 1,822,100		
Other							
Office expense		189,875		155,191	151,066		
Delegations and training		34,041		41,248	25,899		
Amortization		223,184		223,184	219,152		
Interest		6,442		6,743	8,038		
Cost of assessment		249,466		241,385	224,357		
Other		30,000		34,823	 112,801		
		733,008		702,574	 741,313		
Total - General government services	<u>\$</u>	2,817,579	\$	2,889,826	\$ 2,879,327		

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23. **REVENUES AND EXPENDITURES SUPPORT** (continued)

	2024				2023	
		naudited) Budget		Actual		Actual
otective services						
Fire Administration	\$	118,600	\$	119,680	\$	109,47:
Forces	-	137,165	-	103,856	-	122,584
Training		56,000		56,137		55,48
Station		136,900		120,201		117,18
Amortization		455,732		455,732		404,49
Interest		295,763		284,609		312,56
Supplies		142,050		124,765		156,84
Other		195,214		170,662		188,58
		1,537,424		1,435,642		1,467,21
Police						
Administration		343,000		429,253		330,19
Forces		2,276,015		2,190,803		2,188,58
Training Station		20,000		42,481		16,31
Vehicles		165,800 82,750		190,611 81,803		168,11 79,53
Jail		82,750 17,000		12,820		22,88
R.C.M.P.		1,210,043		699,940		1,174,80
Other		23,890		18,568		25,73
		4,138,498		3,666,279		4,006,17
Other Animal control		10.057		10.044		10 44
Animai control		19,956		18,044		18,44
Total - Protective services	\$	5,695,878	\$	5,119,965	\$	5,491,83
Transportation services						
Common Administration	\$	1,153,867	\$	1,080,928	\$	1,062,76
General equipment		334,850		398,764		428,16
Workshop and sundry		182,500		214,687		211,41
		1,671,217		1,694,379		1,702,34
Street maintenance		493,900		393,417		474,50
Culverts		3,500		837		-
Snow removal		207,400		175,910		228,17
Street lighting		317,250		343,109		316,98
Traffic signals Traffic lane marking		4,500		9,289 56 969		1,88
Amortization		49,000 1,468,715		56,868 1,468,715		48,83 1,343,34
Interest		208,600		1,408,713		1,545,54
Total - Transportation services	\$	4,424,082	\$	4,263,607	\$	4,223,40

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23. **REVENUES AND EXPENDITURES SUPPORT** (continued)

	2024					2023	
	(Unaudited) Budget			Actual		Actual	
Environmental health services							
Collection	\$	987,155	\$	1,026,925	\$	946,335	
Amortization	Φ	33,651	JP	33,651	φ	31,521	
Interest		3,220		3,527		4,634	
Other		3,220		283		4,034	
Total - Environmental health services	\$	1,024,326	\$	1,064,386	\$	982,760	
Environmental development and tourism services							
Community planning	\$	981,750	\$	774,805	\$	729,907	
Tourism promotion	J.	586,345	J.		Φ	658,570	
Amortization				638,208			
		136,297		136,297		142,933	
Interest		30,878		45,256		34,598	
Community development		179,433		184,491		219,067	
Total - Environmental development services	\$	1,914,703	\$	1,779,057	\$	1,785,075	
Recreation and cultural services							
Administration	\$	970,232	\$	1,010,689	\$	930,605	
Swimming pool		84,200		83,803		97,203	
Arena		676,050		847,945		745,089	
Golf		513,775		509,607		523,809	
Parks and playgrounds		123,450		140,040		132,360	
Day camps		47,000		53,553		53,818	
Curling Club		12,000		10,314		22,411	
Library				•			
•		40,550		40,150		41,138	
Museum		4,925		3,649		3,529	
Amortization		962,928		962,928		945,436	
Interest		95,322		88,222		52,448	
Other		89,500		144,998		102,744	
Total - Recreation and cultural services	\$	3,619,932	\$	3,895,898	\$	3,650,590	
Water and Sewer							
Water supply							
Administration	\$	556,664	\$	489,796	\$	539,128	
Transmission and distribution		626,730		644,480		650,735	
Amortization		750,050		750,050		794,635	
Interest		126,345		79,537		93,031	
Other		183,633		188,340		148,742	
Total - Water supply		2,243,422		2,152,203		2,226,271	
Sewer collection and disposal							
Administration		312,850		329,844		345,912	
Collection system		368,840		403,535		384,549	
Amortization		415,364		415,364		401,343	
Interest		415,304 42,843		415,304 55,206		401,343 46,078	
Total - Sewer collection and disposal		1,139,897		1,203,949		1,177,882	
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